

**SIXTH ANNUAL REPORT OF
THE PUBLIC SERVICE
COMMISSION, FOR YEAR
ENDING NOVEMBER 30, 1918**

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VARIOUS

**SIXTH ANNUAL REPORT OF
THE PUBLIC SERVICE
COMMISSION, FOR YEAR
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STATE OF MISSOURI

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SIXTH ANNUAL REPORT

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OF THE

^{Missouri.}
PUBLIC SERVICE COMMISSION

FOR YEAR ENDING NOVEMBER 30,
1918

COMMISSIONERS

WM. G. BUSBY, Chairman
EDWIN J. BEAN
DAVID E. BLAIR
NOAH W. SIMPSON
EDWARD FLAD

JEFFERSON CITY, 1918

THOMAS MACAULAY BRADBURY

Mr. Thomas Macaulay Bradbury, who has been the Secretary of this Commission since its creation, died suddenly at his home in Jefferson City, of apoplexy, on the morning of November 12, 1918. Mr. Bradbury was born in Jefferson City November 25, 1850. He was the son of the late Capt. Wm. H. Bradbury, who, for almost forty years, was the deputy warden of the Missouri Penitentiary. When a change in the entire State administration occurred as a consequence of the establishment of a provisional government at the beginning of the Civil war, the father removed to Versailles, Missouri, where the son spent his boyhood and early manhood.

After the completion of his education at the local schools and the State University, at Columbia, Mr. Bradbury married Miss Annie Tutt at Versailles, and, for a time, was engaged in the mercantile business at that place. Thereafter, he removed to Jefferson City, where his father had preceded him, and began the long and useful career in the public service which ended only with his death. From 1883 to 1889, during the official term as Register of Lands of the late Colonel Robert McCulloch, Mr. Bradbury was employed in that office. From 1889 to 1897 he was employed in the office of the State Treasurer during the terms of Mr. E. T. Noland and Col. Lon V. Stephens. When the latter was elected Governor, Mr. Bradbury was appointed deputy warden of the penitentiary, which position he held from 1897 to 1901, performing the multiform and exacting duties of that position with efficiency and a proper regard for the welfare of the prisoners. When General James Harding, who had long been the Secretary of the Board of Railroad Commissioners, died in 1902, Mr. Bradbury was at

once chosen by the Board to succeed him. He held this position until the Board was abolished by the Forty-seventh General Assembly in March, 1913, and upon the organization of the Public Service Commission, which was created contemporaneously with the abolition of the Board of Railroad Commissioners, Mr. Bradbury was named as its Secretary. For a period of more than five years, therefore, he has performed the complex and responsible duties of this position. His efficiency has been a source of satisfaction to those transacting business with the Commission, and has resulted in lessening the labors and responsibilities of its members. A gracious manner, whose chief charm was modesty, was his distinguishing characteristic. This was manifested not only in the discharge of his official duties, but in his social relations. His whole nature was permeated by a spirit of kindness which rendered it impossible for him to entertain a malevolent feeling. While sufficiently firm in his own convictions, in maintaining them he gave no offense to those who differed with him.

He is survived by his widow, a son, Frank Walker Bradbury, of the Grain Inspection Department of Kansas City, and a daughter, Mrs. Frank Ramsey, of Jefferson City.

As a testimonial of their regard for Mr. Bradbury, officially and personally, the members of this Commission tender this tribute to his memory, and order that it be incorporated in our forthcoming report.

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LETTER OF TRANSMITTAL.

STATE OF MISSOURI.

Public Service Commission.

Jefferson City, January 1, 1919.

To His Excellency, FREDERICK D. GARDNER, Governor
of Missouri:

Dear Sir: I have the honor to transmit herewith the
Sixth Annual Report of the Public Service Commission, for
the year beginning December 1, 1917, and ending November
30, 1918.

Very respectfully yours,
WM. G. BUSBY, Chairman.

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be recorded to ensure the integrity of the financial data. This includes not only sales and purchases but also expenses, income, and any other financial activities.

The second part of the document provides a detailed overview of the accounting cycle. It outlines the ten steps involved in the process, from identifying the accounting entity to preparing financial statements. Each step is explained in detail, with examples provided to illustrate the concepts.

The third part of the document focuses on the classification of accounts. It discusses the different types of accounts, such as assets, liabilities, equity, and income, and explains how they are used to record and summarize financial transactions. It also covers the rules of debits and credits, which are essential for maintaining the balance of the accounting system.

The fourth part of the document discusses the importance of adjusting entries. It explains how these entries are used to ensure that the financial statements accurately reflect the economic reality of the business at the end of the accounting period. Examples are provided to show how adjusting entries are recorded and how they affect the financial statements.

The fifth part of the document discusses the preparation of financial statements. It outlines the steps involved in preparing the balance sheet, income statement, and statement of owner's equity. It also discusses the importance of comparing the financial statements to the accounting records to ensure their accuracy.

The sixth part of the document discusses the importance of internal controls. It explains how internal controls are used to prevent and detect errors and fraud, and to ensure the accuracy and reliability of the financial data. Examples are provided to show how internal controls are implemented in a business.

The seventh part of the document discusses the importance of the closing process. It explains how the accounts are closed at the end of the accounting period, and how the closing entries are recorded. It also discusses the importance of reconciling the accounts to ensure that they are in balance.

The eighth part of the document discusses the importance of the audit process. It explains how an audit is conducted, and how the auditor's report is used to provide an independent opinion on the accuracy and reliability of the financial data. It also discusses the importance of maintaining good communication with the auditor.

The ninth part of the document discusses the importance of the tax process. It explains how taxes are calculated and reported, and how the tax returns are used to determine the business's tax liability. It also discusses the importance of keeping accurate records of all tax-related transactions.

The tenth part of the document discusses the importance of the financial reporting process. It explains how financial reports are prepared and distributed, and how they are used to provide information to the business's stakeholders. It also discusses the importance of maintaining transparency and accountability in the financial reporting process.