LEADERSHIP IN A DEMOCRACY. JOURNAL OF THE NATIONAL INSTITUTE OF SOCIAL SCIENCES. FOUNDED IN 1912 UNDER THE CHARTER OF THE AMERICAN SOCIAL SCIENCES ASSOCIATION. INCORPORATED BY ACT OF CONGRESS, JANUARY 28, 1899. VOLUME VI. JULY 1, 1920 Published @ 2017 Trieste Publishing Pty Ltd

#### ISBN 9780649619733

Leadership in a Democracy. Journal of the National Institute of Social Sciences. Founded in 1912 under the Charter of the American Social Sciences Association. Incorporated by Act of Congress, January 28, 1899. Volume VI. July 1, 1920 by National Institute of Social Sciences

Except for use in any review, the reproduction or utilisation of this work in whole or in part in any form by any electronic, mechanical or other means, now known or hereafter invented, including xerography, photocopying and recording, or in any information storage or retrieval system, is forbidden without the permission of the publisher, Trieste Publishing Pty Ltd, PO Box 1576 Collingwood, Victoria 3066 Australia.

All rights reserved.

Edited by Trieste Publishing Pty Ltd. Cover @ 2017

This book is sold subject to the condition that it shall not, by way of trade or otherwise, be lent, re-sold, hired out, or otherwise circulated without the publisher's prior consent in any form or binding or cover other than that in which it is published and without a similar condition including this condition being imposed on the subsequent purchaser.

www.triestepublishing.com

# NATIONAL INSTITUTE OF SOCIAL SCIENCES

LEADERSHIP IN A DEMOCRACY. JOURNAL OF THE NATIONAL INSTITUTE OF SOCIAL SCIENCES. FOUNDED IN 1912 UNDER THE CHARTER OF THE AMERICAN SOCIAL SCIENCES ASSOCIATION. INCORPORATED BY ACT OF CONGRESS, JANUARY 28, 1899. VOLUME VI. JULY 1, 1920



# LEADERSHIP IN A DEMOCRACY

### JOURNAL

OF

# THE NATIONAL INSTITUTE OF SOCIAL SCIENCES

FOUNDED IN 1912 UNDER THE CHARTER OF THE
AMERICAN SOCIAL SCIENCE ASSOCIATION
INCORPORATED BY ACT OF CONGRESS, JANUARY 28, 1899

VOLUME VI.

JULY 1, 1920.

THIS VOLUME ALSO REPRESENTS NO. 52 OF THE JOURNAL OF THE AMERICAN SOCIAL SCIENCE ASSOCIATION

SELLING AGENTS
F. W. FAXON COMPANY, BOSTON, MASS.

# OFFICERS OF THE INSTITUTE

# President EMORY R. JOHNSON

Honorary President WILLIAM H. TAFT

#### Vice-Presidents

MRS. GEORGE C. AVERY
HON. SIMEON E. BALDWIN
HON, JAMES M. BECK
MARSTON T. BOGERT, LL.D.
HON. WILLIAM H. CROCKER
H. HOLBROOK CURTIS, M.D.
HON. WILLIAM E. CURTIS
CHAS. B. DAVENPORT, Ph.D.
MRS. HENRY POMEROY DAVISON
MRS. HENRY POMEROY DAVISON
MRS. HENRY F. DIMOCK
TYSON S. DIMES, ESQ.
CHARLES W. ELIOT, LL.D.
JOHN H. FINLEY, LL.D.
PROF. IRVING PISHER
REAR-ADMIRAL B. A. FISKE
HISS LILLE HAMILTON PRENCH
HARRY A. GARFIELD, LL.D.
VIRGINIA C. GILDERSLEEVE, LL.D.
S. S. GOLDWATER, M.D.
FRANK J. GOODNOW, LL.D.
MAJOR GEN. WILLIAM C. GORGAS
TALCOTT

HON. M.
MRS. E.
MRS. J.
HON. M.
MRS. J.
HON. DA
MRS. H.
HON. M.
MRS. J.
HON. DA
MRS. H.
HON. M.
MRS. J.
HON. DA
MRS. H.
HON. M.
MRS. J.
HON. M.
MRS. J.
HON. DA
MRS. H.
HON. JA
HARRY J.
HON. DA
MRS. H.
HON. M.
MRS. J.
HON. DA
MRS. H.
HON. M.
MRS. J.
HON. DA
MRS. H.
HON. M.
MRS. J.
HON. DA
MRS. H.
HON. DA
MRS. H.
HON. JA
HARRY J.
HON. DA
MRS. H.
HON. M.
HON. DA
MRS. H.
HON. JA
HARRY J.
HON. DA
MRS. H.
HON. JA
HARRY J.
HON. DA
MRS. H.
HON. JA
HARRY J.
HON. DA
MRS. H.
HON. M.
HON. DA
MRS. H.
HON. M.
HON. DA
MRS. H.
HON. JA
HARRY J.
HON. DA
MRS. H.
HON. JA
HARRY J.
HON. DA
MRS. H.
HON. JA
HARRY J.
HON. DA
MRS. H.
HON.

HON. MADISON GRANT
MRS. E. H. HARRIMAN
MRS. J. BORDEN HARRIMAN
HON. MYRON T. HERRICK
HON. DAVID JAVNE HUL
MRS. RIPLEY HITCHCOCK
HON. HERBERT C. HOOVER
ARCHER M. HUNTINGTON, LITT.D.
MRS. H. HARTLEY JENEINS
HON. JAMES G. JENKINS
HABRY PRATT JUDSON, LL.D.
MRS. ST. CLAIR MCKELWAY
A. L. METZ, M.D.
MRS. FREDERICK NATHAN
HENRY FAIRFIELD OSBORN, LL.D.
CORNELIA B. SAGEQUINTON, LITT.D.
HON. ELIMU ROOT
LEO S. ROWE, LL.D.
HERBERT L. SATTERLEE, PH.D.
CBARLES M. SCHWAB, ESQ.
MRS. C. LORILLARD SPENCER
HON. OSCAR S. STRAUS

#### Treasurer

HENRY POMEROY DAVISON, LL.D. clo J. P. Morgan & Co., New York City

Secretary
JESSE KNIGHT, Esq.

Assistant Secretary
Miss Rosina Hahn
110 West 40th St., New York City

# MEDAL OF THE INSTITUTE



REVERSE

#### MEDALS AWARDED BY THE INSTITUTE

#### GOLD MEDALS

1913

ARCHER M. HUNTINGTON, LITT.D. WILLIAM H. TAFT SAMUEL L. PARRISH

1914

CHARLES W. ELIOT, LL.D. MAJOR-GEN. GEO. W. GOSTHALS HENRY FAIRFIELD OSBORN, LL.D. ABRAHAM JACOBI, M.D.

1915

LUTHER BURBANK, Esq. Hon. Andrew Carnegie

1916

HON. ADOLPH LEWISOHN MRS. H. HARTLEY JENKINS HON. ROBERT BACON SURGEON-GEN. WM. C. GORGAS HON. JOHN PURROY MITCHEL MICHAEL IDVORSKY PUPIN, Sc.D. GEORGE W. CRILE, M.D.

rots

HENRY P. DAVISON, LL.D. HON. HERBERT C. HOOVER WILLIAM J. MAYO, M.D.

1919

Samuel Gompers William Henry Welch, M.D.

1920

ALRXIS CARREL, M.D., Sc.D. H. HOLDROOK CURTIS, M.D. WILFRED T. GRENFELL, M.D. HARRY PRATT JUDSON, LL.D.

#### PRESENTATION MEDALS

1913

CAPT. CLEMENT GREATORI M.V.O.
MARQUIS DR LA VEGA INCLAN JANE ADDAMS, LL.D.
PROF. RUSSELL H. CHITTENDEN MISS MALVINA HOFFMAN MRS. FREDERICK NATHAN LORD BRYCE MAREL T. BOARDMAN, LL.D. MISS LILLIAN D. WALD SIR RICKMAN J. GODLER

1914

HON, BRAND WHITLOCK

GENERAL LEONARD WOOD
WM. THOMAS COUNCILMAN, M.D.
MRS. ROSE HAWTHORNE LATEROP
EMORY R. JOHNSON, PH.D., Sc.D.
J. J. ALBRIGHT
EDWARD L. TRUDEAU, M.D.
MRS. ANNE DOUGLAS (SEDGWICE)
DE SÈLINCOURT
A. L. METZ, M.D.
CEARLES H. DUVAL, M.D.
CEARLES H. DUVAL, M.D.
JOHN H. FINLEY, LL.D.
CORNELIA B. S. QUINTON, LITT.D.
MISS WINIFRED HOLT

1915

Mons, Eugène Brieux Miss Anne Morgan Hon, Myron T. Herrick Louisa Lee Schuyler, LL.D.

GREATOREX, MADAME MARCELLA SEMBRICH
HENRY M. LEIPZIGER, LL.D.
A INCLAN JOHN SEELY WARD

Samuel Mather Peter Cooper Hewitt, Sc.D. 1917

Hon, Madison Grant Miss Jane A. Delano Edward H. Sothern

1918

Francis Gano Benedict, Sc.D. Miss Ellen Glasgow Hon. John A. Kingsbury Leo S. Rowe, LL.D. Thomas W. Salmon, M.D. Prof. Charles-E. A. Winslow

1919

RIGHT REV. CHARLES H. BRENT RAYMOND B. FOSDICK HARRY A. GARFIELD, LL.D. CARL KOLLER, M.D. FREDERICK LAYTON HON. ROBERT SCOTT LOVETT CHARLES M. SCHWAB HARRY A. WHERLER, LL.D.

1920

ERNEST P. BICKNELL, LL.D.
PROFESSOR HENRY W. FARNAM
HOMER L. PERGUSON
MISS ANN GOODRICH
HON. FRANKLIN K. LANE
MISS BLEANOR MCMAIN
ALFRED T. WHITE

#### LIBERTY SERVICE MEDALS

1918-1920

EDWIN G. BAETGER COL. JOSEPH A. BLAKE LIEUT.-COL. GEORGE E. BREWER MRS. LUISITA LELAND COFER MRS. JAMES STEWART CUSHMAN LIVINGSTON FARRAND, LL.D. EDWARD W. HINES GOVERNOR MARCUS H. HOLCOMB LIEUT.-COL. JAMES P. HUTCHINSON MAJOR-GEN. M. W. IRELAND MAJOR ALEXANDER LAMBERT LIBUT.-COL. HENRY H. M. LYLE HENRY NOBLE MACCRACEEN, LL.D. HON, JIILIAN W. MACE HON. RICHARD I. MANNING HON. SAMUEL W. McCALL MAJOR CLARENCE A. McWilliams HENRY C. McELDOWNBY

PROF. JOHN C. MERRIAN JOHN R. MOTT, LL.D. MAJOR GRAYSON M. P. MURPHY MISS M. ADELINE NUTTING CHARLES L. PACK, LL.D. HON. JOHN M. PARKER W. FRANK PERSONS CHARLES PIEZ MRS. WHITELAW REID HENRY DAVIS SLEEPER HORATIO R. STORER, M.D. MAGNUS SWENSON MRS. W. K. VANDERBILT FREDERICK VOGEL, JR. MISS MAUDE WETMORE DANIEL WILLARD PRESIDENT WOODROW WILSON MRS. H. OTTO WITTPENN

#### PATRIOTIC SERVICE MEDALS 1918-1920

MRS. EDWIN A. ALDERMAN MRS. ROBERT BACON CORNELIUS N. BLISS, JR. D. J. CALLAHAN HON. FRANK W. CARPENTER MISS EMILY H. CHAUNCRY WILLIAM D. COCHRAN WILLIAM F. COCHRAN MRS. CARLOS M. DE HEREDIA MRS. PHILIP SCHUYLER DOANE MRS. WILLIAM K. DRAPER MISS BLANCHE P. DURGIN MRS. NINA L. DURYEA MRS. PAUL FITZSIMON MRS. ROBERT A. FRANKS MRS. CHARLES D. FREEMAN MISS RAYMONDE GLAENZER

HON. PHILLIPS LEE GOLDSBOROUGH JOHN H. Goss MRS. ARTHUR CURTISS JAMES MISS BEATRICE M. MACDONALD MRS. STANLEY MORTIMER MISS CLARA D. NOYES MRS. HENRY R. REA JOHN D. ROCKEFELLER, JR. FREDERIC M. SACKETT DR. PAUL H. SAUNDERS MRS. CORNELIUS STEVENSON MRS. E. T. STOTESBURY MRS. WILLIAM V. SWORDS MRS. EDWARD M. TOWNSEND MISS MARY VANKLEECK JOHN VAN SCHAICK, D.D. CHARLES WEINBERGER

## TABLE OF CONTENTS

	AGE
LEADERSHIP IN A DEMOCRACY. JAMES M. BECK	ι
REPRESENTATIVE VERSUS DELEGATED DEMOCRACY. ALLEYNE	
Irkland	24
SOME PROBLEMS OF DEMOCRACY. HARRY PRATT JUDSON	27
LEADERSHIP AND LIBERTY. FREDERICK A. CLEVELAND	37
NECESSITY OF LEADERSHIP IN A DEMOCRACY. EMORY R. JOHNSON	49
COMMUNICATION	
TWO IMPORTANT NATIONAL PROBLEMS, VAN. H. MANNING	57
ANNUAL DINNER	
Address. Oscar S. Straus	63
ADDRESS. HARRY PRATT JUDSON	64
ADDRESS, GEORGE E. BREWER	65
Address, Alexis Carrel	69
Annuese Mus Henry Dourney Divisor	70
	3 333
	71 72
Address. Henry W. Farnam	73
REPORT OF THE ANNUAL MEETING	78
REPORT OF THE LIBERTY MEDAL COMMITTEE, 1919-1920	83
	11
AMBRICA'S GIFT TO FRANCE, HISTORY OF MARNE MEMORIAL	
	56
H. HOLBROOK CURTIS, M.D., IN MEMORIAM	58
	62
	65
DECEASED MEMBERS	86
NDEX	87

\*\*\*\*\*\*

NI NI

# # # £ 5