

**ANNUAL REPORT OF THE BOARD OF
PRISON COMMISSIONERS OF
MASSACHUSETTS, INCLUDING REPORTS OF
ALL PRISON MATTERS; WITH STATISTICS OF
ARRESTS, AND OF CRIMINAL
PROCECUTIONS. FOR THE YEAR 1911**

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Annual Report of the Board of Prison Commissioners of Massachusetts, Including Reports of All Prison Matters; With Statistics of Arrests, and of Criminal Procecutons. For the Year 1911
by Various

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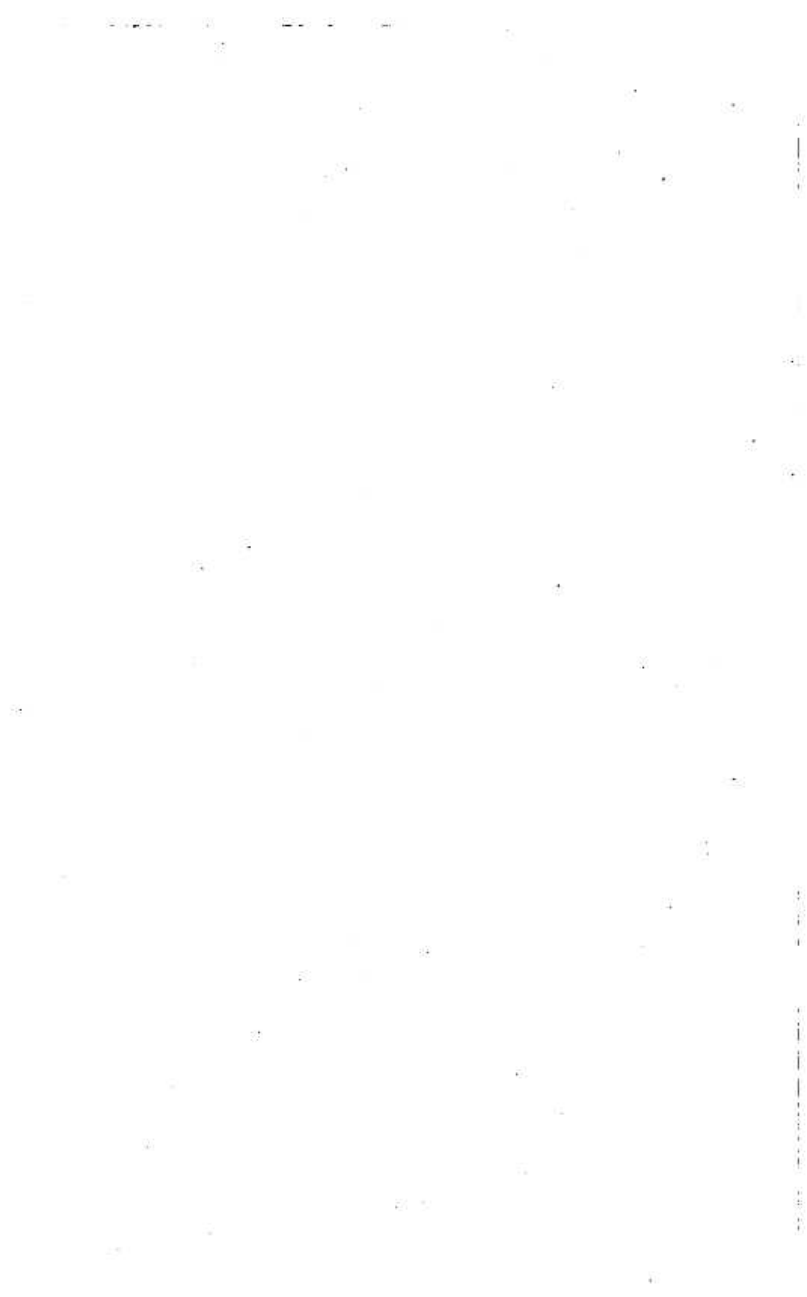
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VARIOUS

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ALL PRISON MATTERS; WITH STATISTICS OF
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ELEVENTH ANNUAL REPORT
OF THE
BOARD OF PRISON COMMISSIONERS
OF
MASSACHUSETTS,
INCLUDING REPORTS OF
ALL PRISON MATTERS; WITH STATISTICS OF ARRESTS,
AND OF CRIMINAL PROSECUTIONS.

FOR THE YEAR 1911.

JANUARY, 1912.



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NOTE ON THE CONTENTS.

In this report all the financial tables concerning the State institutions relate to the year that ended on Nov. 30, 1911, in accordance with the act of 1905 that established a fiscal year. Statistics of prisoners, criminal prosecutions, arrests, etc., and all information concerning the county prisons, are for the year that ended on Sept. 30, 1911.

The first part of the document contains the general report which embraces suggestions and recommendations for legislation upon prison matters. The reports of the State Prison, the Massachusetts Reformatory, the Reformatory for Women, and the Prison Camp and Hospital, respectively, contain statistics that relate exclusively to those institutions, but the general statistical tables comprise particulars concerning these places with all the others. After the prison statistics there will be found tabular information concerning arrests, criminal prosecutions, etc.; the financial tables relative to maintenance; and accounts of the industries, including a detailed statement as to the making of goods for public use.

The subjects presented in the various subdivisions are summarized as follows:—

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1. The first part of the document discusses the importance of maintaining accurate records of all transactions and activities. It emphasizes that this is crucial for ensuring transparency and accountability in the organization's operations.

2. The second part outlines the various methods and tools used to collect and analyze data. This includes both traditional manual methods and modern digital technologies, highlighting the benefits of automation and data integration.

3. The third part focuses on the challenges faced in data management, such as data quality, security, and privacy. It provides strategies to address these challenges and ensure that the data remains reliable and secure.

4. The fourth part discusses the role of data in decision-making and strategic planning. It explains how data-driven insights can help organizations identify trends, opportunities, and risks, leading to more informed and effective decisions.

5. The fifth part covers the importance of data governance and compliance with relevant regulations. It outlines the key principles of data governance and provides guidance on how to implement a robust data governance framework.

6. The sixth part addresses the future of data management, including emerging trends like artificial intelligence, machine learning, and cloud computing. It discusses how these technologies will shape the way data is collected, stored, and analyzed in the coming years.

7. The seventh part concludes by summarizing the key takeaways and providing a call to action for the organization to embrace data-driven practices and invest in the necessary infrastructure and talent.

BOARD OF PRISON COMMISSIONERS.
STATE HOUSE, BOSTON.

FREDERICK G. PETTIGROVE, *Chairman,*
MARGARET P. RUSSELL, ARTHUR H. WELLMAN,
HENRY PARKMAN, MARY BOYLE O'REILLY,
Commissioners.

J. WARREN BAILEY, *Secretary.*

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List of State and County Prisons.

STATE INSTITUTIONS.

| NAME OF PRISON. | Location and P. O. Address. | Name and Title of Principal Officer. | Annual Salary. |
|----------------------------|------------------------------------|--|----------------|
| State Prison, | Boston; P. O., Charlestown. | Benjamin F. Bridges, Warden, | \$4,000 00 |
| Massachusetts Reformatory, | Concord; P. O., Concord | Alvah S. Baker, Superintendent, | 3,500 00 |
| Reformatory for Women, | Sharborn; P. O., South Framingham. | Mrs. Jessie D. Hodder, Superintendent, | 2,000 00 |
| Prison Camp and Hospital, | Rutland; P. O., West Rutland. | George C. Erskins, Superintendent, | 2,000 00 |
| State Farm, | Bridgewater; P. O., State Farm. | Hollis M. Blackstone, Superintendent, | 2,000 00 |

JAILS AND HOUSES OF CORRECTION.

NOTE. — Places marked with a * are jails only; those marked with a † are houses of correction only.

| COUNTY. | Location and P. O. Address. | Name of Keeper or Master. | Annual Salary. |
|---------------|------------------------------|------------------------------|----------------|
| Barnstable, | Barnstable, | Henry M. Percival, Sheriff, | \$600 00 |
| Berkshire, | Pittsfield, | John Nicholson, Sheriff, | 1,000 00 |
| Bristol, | New Bedford, | Franklin L. Hathaway, | 2,000 00 |
| Dukes County, | Taunton,* | Isaac E. Willets, | 1,000 00 |
| | Edgartown,* | Eben D. Earl, | 300 00 |
| Essex, | Ipswich,† | Howard G. Lane, | 1,200 00 |
| | Lawrence, | Jesse F. Brown, | 1,200 00 |
| Essex, | Newburyport,* | Charles L. Ayres, | 1,300 00 |
| | Salem, | Samuel A. Johnson, Sheriff, | 1,000 00 |
| Franklin, | Greenfield, | Charles S. Richardson, | 1,000 00 |
| Hampden, | Springfield, | Embury P. Clark, Sheriff, | 1,000 00 |
| Hampshire, | Northampton, | Maurice Fitzgerald, Sheriff, | 1,000 00 |
| Middlesex, | Cambridge; (East Cambridge). | John R. Fairbairn, Sheriff, | 1,000 00 |
| | Lowell,* | Charles A. Eveleth, | 1,800 00 |
| Nantucket, | Nantucket, | Frederick F. Parker, | 50 00 |
| Norfolk, | Dedham, | Samuel H. Capen, Sheriff, | 1,000 00 |
| Plymouth, | Plymouth, | Henry S. Porter, Sheriff, | 1,000 00 |
| Suffolk, | Boston; Charles Street,* | John Quinn, Jr., Sheriff, | 1,000 00 |
| | Boston; Deer Island,† | James H. Cronin, | 2,500 00 |
| Worcester, | Fitchburg, | B. D. Dwinell, Sheriff, | 1,000 00 |
| | Worcester, | Albert F. Richardson, | 1,800 00 |

The first four prisons are under the control of the Prison Commission exclusively. The State Farm is managed by a board of trustees (that also governs the State Infirmary); and the Prison Commissioners control the industries only, and have some other powers of supervision and inspection. All the county prisons are under general supervision of the Prison Commission.

The places for the imprisonment of juvenile offenders are not in any respect under the control or supervision of the Prison Commission. They are the Lyman School for Boys at Westborough, the State Industrial School for Girls at Lancaster, and the Industrial School for Boys at Shirley, all managed by the Trustees of Massachusetts Training Schools; and the Suffolk School for Boys on Rainsford Island in Boston Harbor, managed by the Trustees for Children of the City of Boston.